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Auditors Report



PRESIDENT'S REPORT



As I sit here pondering the content of this annual report, my last after nearly four years as association president, I have been reviewing the final reports of those who have held this position before me, for some inspiration. In the past dozen or so years we have had a number of well-known members leading the association and each, in their own way, has left a legacy as they departed the role. While I could spend a lot of time covering what has happened in the last twelve months, which will undoubtedly be covered elsewhere in this AGM document, I would prefer to look at what has been achieved overall in the time I have been on the board, initially in the role of vice president and then president.

In 2012, when I first joined the board as vice-president, the board and association were facing some serious challenges with respect to the financial position of the association and some personnel issues within the office. Over the following twelve months the board tackled both issues head on with the unfortunate result being the departure of a number of board members, including the president and secretary, as well as the association's CEO. While this was unfortunate it was obvious that the association administration could not continue on in the manner to which it had become accustomed as it was clearly unsustainable, for a number of reasons. While the departure of the CEO from the office upset the association's operations, albeit briefly, this was quickly recovered from, thanks to the efforts of the office staff at the time. The board, which was under intense scrutiny by the clubs due to the tough decisions it had to make, was ultimately vindicated by what had been achieved through these decisions.

Interestingly, only Wayne Hevey, our current association CEO, and Karl Norman, our part time bookkeeper, remain from that time, however the office continues to operate well with only one full time and a number of part time staff now employed to manage the day to day affairs of the association. A valuable addition to the office has been Alison McLaughlin, a long-time member of the association, who took on the role of office administrator in late 2015, following the departure of Wendy Stewart from the office. As an ex-board member Alison brings significant association and industry experience to the role and has also supported the board by providing secretarial assistance at various meetings and events.

After the dire financial situation that the association found itself in late 2012, through to the early days of 2014, when we were still trying to recover financially, the association has recovered well, becoming much leaner in its operations while maintaining services to the clubs and to our major government supporters, the land managers. This has allowed the association to continue to grow, year on year, from both a club and membership perspective, something that is almost unique within the Australian state four wheel drive associations.

Our excellent standing as an association is clearly evident by the strong relationship we currently have with the land managers, the state government, the opposition and the minor parties. The formation of the ministerially appointed four wheel drive advisory committee, in early 2016, with the association holding two positions on it, sees our association as being in an extremely enviable position, with the ability to advise the government on issues and decisions that could impact our pastime. The strength of this relationship should not be underestimated, nor should it be taken for granted, and it will need to be a key focus of the board, and association administration, to ensure that this strong position is maintained, and enhanced well past the end of 2018 when the current advisory committee tenure ends.

PRESIDENT'S REPORT



Another very important achievement during this year has been the granting of funding tenure for the next three years, an objective that has been a priority for the association for some time. While the association still needs to deliver on its KPI objectives to government, in order to maintain this funding arrangement, we can at least be assured that funding has been allocated by the Department of Environment for this purpose. In past years it was unclear whether funding would be available, at the start of each financial year, when the funding discussions with the land managers were undertaken. Given that this funding is crucial to our ability to deliver the various KPI measured programs it is extremely satisfying to know that we have achieved this tenure, something that has eluded the association in the preceding years since the funding grant was first achieved. This funding, together with income achieved from the association's RTO, is used to operate the association's administration, minimising the potential of increases to the affiliation fees currently paid the association's members.

During my time on the board I have been an active participant in the four wheel drive national council, as Victorian state delegate, not only representing our association at the quarterly council meetings but by undertaking a number of support activities for the council. These included administration of the council's website and Facebook pages, including the implementation of a redesigned web site, and also managing the email requirements of the council. In late 2015 I undertook a project to investigate the viability of a council funded member rewards program carrying this through to fruition with the successful announcement of this program in June 2016. Since that time I have been managing registrations for this program and expect to drive a higher level of participation in 2017. I have also driven the availability of a rebate for affiliated club members when purchasing the Canning Stock Route permit, which the national council administers on behalf of the local indigenous land owners.

Due to our increased involvement in the national council, and support of its programs, the council was supportive of our request for funds to assist the association through its difficult financial situation in early 2014. I am extremely indebted to this support being provided to our association and, in return, have offered to stay on in the state delegate's role for the next 12 months. This offer was made after consulting with my fellow board members who were in favour of me continuing in the role after my departure from the board at this AGM. At the recent national council AGM I successfully nominated for the position of national council vice president and, in this role, intend to drive a deeper engagement with the Federal government on national matters that affect our four wheel driving pastime. These include access to federally managed land holdings and also vehicle and roads standards that currently vary significantly from state to state. I am looking forward to the added responsibility that this role demands while still performing the other support functions that I currently have responsibility for. Of course, first and foremost, I will be our state's delegate to the national council.

I am pleased to be leaving the board in a strong position, both from a financial and stability perspective and wish the remaining board members all the best for the remainder of their terms. These include Michael Martin, the current board vice president and a worthy nominee for board president, Brian Lewis as treasurer and Chris Whiteside as secretary, with Chris Kershaw, Lou Catherine and Garry Doyle as ordinary board members. I thank them most sincerely for the dedication they have shown towards their roles on the board and for their great support during my time as board president. I look forward to working with them, and the new members joining the board at the AGM, in my advisory role as immediate past president and also as national council delegate.

PRESIDENT'S REPORT



In order for the association to remain in the strong position that it currently finds itself in, the clubs must support the board and ensure that the board is quickly made aware of any issues that require its urgent attention. The board must also welcome ideas that come with the new board members joining it at this AGM. In the unlikely event that the association administration is not delivering to expectations then the clubs must feel confident that the board is ready to listen and act, as appropriate, to address any concerns that they might have.

With the nucleus of the current board as it currently stands I am confident that this will be the case and look forward to seeing greater interaction between the clubs and the board through new initiatives, such as the more regular regional club meetings that the board has recently instigated. This will be the perfect forum for clubs to raise topical items of discussion with the board and to, hopefully, obtain timely feedback and updates in return. I look forward to participating in these forums myself, as time allows, especially to receiving direct feedback from the clubs on matters pertaining to the national council and its programs.

I would hope that, when the next president looks back on the achievements of his predecessors, there is evidence of some significant achievements during my time on the board. I believe that has been the case and, for that, I am extremely proud to have led our association through some difficult and challenging times while achieving some wonderful outcomes at the same time.

In closing, I would like to personally thank the association clubs for their continued support of the association board and office staff. I have been honoured to lead a very competent team over the last four years and I wish them well for the future. I also look forward to seeing the association achieve great things in the years to come under the strong governance, and guidance, of the board and administration.

Damian Stock President 2012-2016

CEO'S REPORT



This year has certainly been one of incredible activity commencing with the confirmation of the ministerially appointed Four Wheel Drive Committee by the then Minister of the Environment the Hon. Lisa Neville. This was a marvellous indication of our standing with both the Government and their land managers and something we should be all very proud of. It is really quite a unique position to find ourselves in and we should strive to show that we are worthy of this with strong leadership and direction. Along with the formation of this committee, we were able to secure funding to extend across the tenure of this Advisory Committee which is an absolute first for our Association. This of course does give us a more secure and promising future but be assured, the funding we have been promised can easily be pulled back if we drop our commitment or resolve to perform to the KPI's we are tasked with. These tasks will become more apparent as we complete the strategic planning we have undertaken with both the Department of Environment, Land, Water & Planning and Parks Victoria, for the next 5, 10 and 15 year periods. As I have said before many times, this has only been made possible by the enormous amount of volunteer work performed and accounted for by you the members of the association. I can't thank you all enough for these efforts especially since we have broadened our scope with records being required for a range of other expenses which gives us a chance to delve into the tourism sector. I apologise for having to push harder in this regard but the results are already showing staggering outcomes which excites all those who learn about them. A huge vote of thanks goes to Geoff Kenafacke for chasing and collating all this extremely valuable data.

Our DELWP/PV funding report at June 30th 2016, showed a total of 7,284.6 hours worked against an expected total of 2,500 hours. There were 841 member involvements showing 2475.6 travel hours with a combined distance travelled of 135612.7 kms and a local expenditure of \$20,735.67 cents. The total days spent in the bush were 242.5 which is a wonderful record highlighting the valuable effort achieved by our membership making a very impressive document to present to the Minister and our land manager partners. We have completed two more very successful "Clean up the Bush" projects during this last year and plans are underway for the next outing likely to happen in the new year at this stage. Kate Waller who was instrumental in both those events has unfortunately moved on to pursue her career in another area and we certainly wish her well in this regard. The various community based events which are being conducted regularly throughout the year by our clubs, are bringing great joy to not only those involved but being applauded by our partners and the general public who are learning about these through local media and social media outlets. Congratulations to all those members who offer their time and services to bring some excitement and joy to otherwise mundane existences and terminal illnesses.

We have gone through the stressful time of shifting our office following a few false starts and much deliberation regarding where we might finally hang our shingle. The Mitcham office is working just fine although the parking can be a little stressful at times especially for those wishing to visit us. We have relocated our long lost container from Olinda to PV's Shepherd's Bush facility Glen Waverley where we store 90% of our wares, also utilising the vacant building there for our bag packing exercises. We are still working on hopefully one day being able to use this facility in a much more permanent fashion.

Our Registered Training Organisation (RTO), is moving along steadily with courses being conducted on a regular basis with more corporate work being quoted and fulfilled as time and manpower allows us. Our RTO Chairman will expand more on this in his column included in this report.

CEO'S REPORT



There have been many club anniversaries during the past year with some 40 year milestones being reached. Please inform the office of any pending dates that may be coming up as we would hate to miss the chance to recognize these important achievements.

Trackwatch magazine has been looking excellent over the last twelve months, thanks to the work of Brian Tanner our editor and those who helped supply stories and accompanying photographs which made for interesting reading for everyone. Our face book page also enjoyed a substantial presence showcasing all those wonderful community spirited efforts which were undertaken across the state by so many of our fraternity. This is an area where will need to be more active and certainly aware of the technology which is travelling at a speed far exceeding our expectations, thankfully we are now being assisted by younger colleagues who understand and are equipped to handle the challenges facing us into the future.

Once again we represented the Association at the various 4x4 Shows around Victoria with more of these being presented each year and smaller ones popping up in the regional areas where we are being represented by the clubs in that area. Several clubs have reported good membership take up from these activities so thankfully the message is getting out there. At this point we have a total of 84 associated clubs which is an increase of 7 from this time last year. We still need to push our "Tread Lightly" message out there to try and influence those facebook and other social media groups to join us in looking after the environment.

The Mt Skene permit system was formally given MOU status between us and the Mansfield Shire nullifying any legal issues which had been spoken about previously. Once again it was very well attended again this year by a number of clubs and associate members. We ran a compliance exercise with the local authorities during August and found things being very well conducted from our end with all groups having the correct paperwork and suitable vehicles on the track. We did however come across some deer hunters who had issues with being behind closed gates and also not having licences for firearms they were carrying, which incurred some penalty notices from the policeman we were travelling with. Our presence assured those officers we are very serious about the permit system we have been given and this was a very satisfactory outing for us all.

Camp Host has once again been well conducted over the year and whilst there has been a tightening up of the induction process by the rangers in most areas, we still have a regular number of clubs willing to assist in spreading the educational values to those not associated with us at present. Please consider taking on this program with your own club and take advantage of the dollars that on offer for this effort. We are constantly pursuing material from various relevant organisations to keep the goodie bags worthwhile and acceptable for the campers to read in an educational sense whilst also helping amuse their children with relevant material for them which in turn makes the task of connecting with our audience much easier we hope.

After the unfortunate cancellation of the Regional Rep's October '15 meeting in Bendigo due to the Cobar fires, we rescheduled this to the May meeting this year and had a wonderful day on the Saturday learning about the gold discovery in and around Castlemaine where we were assisted by the DELWP/Heritage Victoria Archaeologist David Bannear. The official meeting on Sunday proved to be very enlightening and well attended by both DELWP and PV personal with meaningful discussions occurring for all those in attendance. We are seeing these events growing in stature and content as

CEO'S REPORT



we are now attracting more participation which I believe is again due to our growing partnerships and communication efforts. We hope this will continue on this path for a long time to come and once again thank everybody concerned for their efforts and commitment to these events.

Recently Four Wheel Drive Victoria was nominated for the 2016 Regional Achievement & Community Awards under the Parks Victoria Environmental Sustainability Award section and we found ourselves one of the three finalists. Unfortunately we didn't receive the top award but it certainly was wonderful to be considered for it and have our association's efforts applauded by the huge audience in attendance on the night.

At this point our finances are in a very sound position, something we have never seen before. We now need to keep working together in a strong and decisive, positive motion to ensure our future as an Association with the support of our partners and Government agencies is maintained. Our present stature and subsequent funding has been achieved by a huge amount of quantifiable hard work over many years by all our clubs and their members but unless we show we are on top of our game, we jeopardise the longevity of it all.

Finally I would like to thank the team who I have the privilege to work with in the office, Alison McLaughlin, Karl Norman, Kate Waller and Dave Roberts for their excellent work and support throughout the year.

Wayne Hevey CEO



TREASURER'S REPORT



I am pleased to present the Annual Financial Statements for the Victorian Association of Four Wheel Drive Clubs Inc. for the financial year ended 30 June 2016.

The Financial Statements have been audited by Craig Pound of Craig R Pound & Associates. The audit report is unqualified.

The 2016 financial year has been another success for the Association. The trading result for the 2016 financial year was a surplus of \$121,087 (2015: \$98,027 surplus). This result has continued the Associations positive net asset position of 2016 to \$191,947 (2015: \$70,859).

As my involvement on the Board only began at the August Board meeting, I have had a steep learning curve to come up to speed with the mechanics of the financial side or the Association. In this respect, I particularly thank Karl Norman for his patience in explanations but also Wayne, Alison and Damian for hours of discussion.

The Association has three pillars of revenue, being membership fees, training revenue and Government grants.

The Government grant for 2016 was \$250,000 (up by \$50,000) and includes funding for a Project Officer to assist in the delivery of agreed programs. The Government Grant was received in June 2016, enabling the Association to draw on these funds from 1st July, which is of great benefit to our cash flow. This Government funding is guaranteed for three years. The Association continues to provide highly valued services to the Land Managers to ensure the funding continues into the future.

Training revenues were up 25% from the 2015 result. Our RTO status ensures that the Association provide certified training courses to clubs and commercial organisations. A focus on this area will allow training revenues to continue over the next 12 months.

Membership fees are slightly higher than the 2015 result and this reflects new 4x4 clubs joining the Association and existing 4x4 member clubs increasing their membership numbers. Both these increases are good news for the Association and the 4x4 community in general, as an increasing membership base reinforces the Association's position as the peak body representing 4x4 users of Victoria's parks and forests. Our 2017 budget includes funds to further promote the Association both within the Melbourne metropolitan area and in the regional areas to actively work towards attaining higher levels of membership.

BRIAN LEWIS Dip FP; Grad Dip BA

POLITICAL LIAISON'S REPORT



The year in review has been an outstanding success with a few issues on the agenda:

- 1. The establishment of the Ministerial Four Wheel drive Advisory Committee
- 2. The Andrews Government significant financial commitment to our Association
- 3. The slow and developing Care for the bush trust

4. The Victorian Environment Assessment Council work on the Statewide Assessment of Public land

Everyone in our Association is now starting to understand the significant contribution they make, I mean all our club men women and children, in volunteer hours to protect, maintain and conserve the environment of Victoria's fantastic parks, forests and other public lands in which we tour and travel.

The development or next stage in the life of the old four wheel drive advisory committee, established by the Association with the then Mark Stone, CEO of Parks Victoria and the with the help of Richard Wadsworth from the department of many names changes now DELWP, now sees this group being appointed by the Minister for the Environment with power for the Minister to seek advice from the committee on matters four wheel drive or for the committee to continue its great work and provide advice to the Minister amongst other things now in its terms of reference.

From the days of the inception of our Association to today the importance of maintaining a close relationship with Government has been a significant principal in our being. To our CEO Wayne Hevey and others that contributed to the working of the terms of reference we owe a great debt. Thank you.

When the Andrews Government was elected, not that long ago, the then Minister for the Environment, the Hon Lisa Neville, with the assistance of her staff held a meeting with myself, the CEO and the President and during that meeting we set out some of our history and asked the Minister what she would like us to do for her. At that meeting a number of ground rules were agreed and we set about implementing those items. The first was the Ministerial advisory committee and the second was the funding for the secure future of the Association. The Minster made it clear that the Government acknowledged and appreciated the work carried out by our members and would continue to support the Association financially over the term of the government.

It was with great pleasure that you have had reported that the now Minister for Environment Hon Liliana (Lily) D'Ambrosio made a special announcement, reported in Trackwatch, about the future funding of our Association. What this Government has done deserves significant recognition from us all and I personal thank the Minister for her and her department and the governments support to our Association.

The Care for the Bush Trust is now in a position to seek donations from members, which are tax deductable, as it now moves forward in preparing its plans to invest in the education of visitors to our Parks and Forests. This trust set up by a significant donation from the Vera Moore Family trust has been investing its funds and developing its plans for future education programs into our Parks. Members might be interested in making tax deductable donations to the trust to enlarge its program capacity. Contact the Association office for more information.

POLITICAL LIAISON'S REPORT



Finally, I report that the work of the Community Reference Group appointed by VEAC has completed its research and contribution into the Discussion Paper. Members have received advice about how they could access the report and provide feedback into their areas of interest. This discussion paper provides an excellent snapshot as to the state of Victorian public land and makes a number of recommendations about how to consolidate all the many and varied classifications of land use we have in Victoria and the legislation that controls that. The investigation is not about the issue of changing land use, it is however a fantastic reference with its maps and commentary about the state of the land in our state.

In conclusion it has been a good year in review with many strategic issues coming to the fore. From my own perspective I have continued my involvement with the Association because I enjoy being part of a group of people that make such a significant contribution to our recreation in all its forms.

Michael Coldham



RTO REPORT



Following the 2015 Annual General Meeting, the structure of training for FWDV changed significantly. The past 12 months has seen some challenging times with the work being done completely by volunteers meaning that the immense volume of work required is taking more time to achieve.

At the first Board Meeting, a motion was put to change the structure of the then ETU. The new RTO structure was proposed and accepted which meant a number of significant things changed. Firstly, the new group would be known as the RTO and not the ETU. The group assumed all responsibility for training both accredited and non-accredited. To achieve this, monthly meetings have been held and the FWDV CEO has been present to ensure continuity with day-to-day business of the office.

Another major change was the trainer structure. We no longer have four levels of trainer (Trainee, Club, Public, Senior). Rather we have club members who are trainees (these people apply through the club to become trainers) and trainers. The trainers can be either assessed as capable of delivering our accredited courses (additional qualifications are required) or our non-accredited courses, which is where most clubs operate. One challenge the RTO faced over the past year was the need to assess trainers as being current. Previously this required trainers to attend specific sessions based centrally but this has changed to assessment on site whilst club training is being conducted, or assessment in regional areas closer to where our trainers live. We are slowly getting through the backlog of trainers requiring assessment this way.

Our meetings have been a mixture of getting the basics developed and keeping the training running. We have conducted a number of different courses over the year and the attendances have been very high. We have also conducted a number of Corporate Courses for clients such as Melbourne Water, Forests Victoria, Parks Victoria, Parks Tasmania and a number of others. Most of these courses are conducted mid-week so it is a delight to see that we have trainers prepared to give up their week-day time to deliver the training.

The Werribee centre has raised prices over the past twelve months and as such is putting more strain on achieving a reasonable profit from training courses run there. We have been using forest areas as an alternative and as a Tour Operator in Victoria, this is an allowed thing to do.

Risk is a major consideration for any of our training programs but especially driving and chain-sawing which are high risk courses. A group from the RTO met with the Risk Manager from Affinity Insurance and worked through a process to develop an ongoing risk matrix and plan for FWDV. This is work in progress and will prove to be invaluable going forward as it will minimize risk and the chance of an injury as well as ensuring our insurers are happy and confident in our abilities.

There is currently one accredited course up and running that meets the new standards for RTO's. There are two that are very close to being ready and two more where we have commenced the planning. The rigor involved is enormous and as such these courses take quite a while to develop. The course that's available now is the Drive and Recover 4WD. Advanced driving and Recovery courses will be ready by year-end as will the Chainsaw course. The future will bring Trip Leading, Navigation, Train 4WD and others onto our books. Currently the proficiency courses are still the most popular and is conducted over a theory night and a practical day. The accredited courses are longer duration because of the need to conduct assessment.

RTO REPORT



Moving forward, the RTO may be subject to an ASQA audit next year so it is vital we have policies, procedures and our documentation up to date as soon as possible.

Garry Doyle





CLUB MEMBERSHIP STATISTICS

Aff	iliated Club		-			<u> </u>	<u> </u>	1	
Club Name	2007- 08	2008- 09	2009- 10	2010- 11	2011- 12	2012- 13	2013- 14	2014- 15	2015- 16
3rd Rock 4x4 Club Inc	45	27	16	18	12	13	14	15	10
4x4 Bros	45	21	10	10	6				
4WD Trackers					4				
4x4 Adventure Club Inc					4		15	10	22
Adventurer 4x4 Club Inc	24	22	21	22	25	20	15	18	23
Albury-Wodonga 4WD Club Inc	24	23	21	32	25	30	27	30	27
Alexandra 4x4 Club	139	156	10	10	14				
All Wheel Drive Club Victoria Inc	12	14	12	13	14				
All Access Off Road	38	40	25	20	10			7	0
Amarok Club of Victoria							05	7	8
	4.0	_			4.0	45	25	26	40
Bacchus March 4x4 Club	10	7	8	9	16	15	13	11	11
Bairnsdale 4WD Social Club Inc.	30	21	25	26	25	24	33	35	37
Ballarat District Four Wheel Drive Club Inc	72	56	57	52	56	67	70	58	75
Ballarat Light Car Club						4-	<i>i</i> -	24	23
Bellarine 4 X 4 Club Inc	35	33	36	34	35	40	42	42	41
Bendigo Four Wheel Drive Club Inc.	65	65	66	73	82	82	69	55	61
Black Spur 4WD Club Inc	22	22	21	24	25	21	18	21	21
Boomerang 4WD Club Inc							16	16	17
Bushtrek Four Wheel Drive Club Inc.	26	24	24	21	22	24	23	21	22
Central Highlands 4x4 Club Inc	18	15	23	20	22	18	17	17	24
Country Fire Authority Four Wheel Drive Club	30	20	22	26	30	33	19	21	17
City West	86	86	75	68	60	52	22	27	25
Club 4X4						34	38	50	53
Cross Country Jeep Club Inc	70	71	75	79	93	74	81	67	55
Dandenong Ranges	53	51	56	64	31	68	40	78	74
Deniliquin Four Wheel Drive Club Inc.	13	22	20	16	18	14	15	14	0
Double Black 4x4								6	6
Eastern Ranges 4x4 Club Inc	15	7	11	6					
Extreme Terrain								9	11
Geelong Four Wheel Drive Club Inc.	108	108	95	95	108	94	78	76	69
Getabout 4WD Club Inc	19	19	13	16	18				
Gippsland Four Wheel Drive Club Inc.	66	64	47	36	12	33	23	27	15
Going 4WD Club Inc					7	4			
Goulburn Valley Four Wheel Drive Club	57	39	50	59	51	52	53	53	56
Grampians Four Wheel Drive Club Inc	16	15	17	14	10	12			
Greater Western 4x4 Club Inc.				9	37	29	24	31	32
Haileybury College 4W Club Inc	8								
Hamilton District 4WD Club Inc	19	18	14	20	24	22	26	21	20
Idlers 4WD Club of Victoria - Half Year	109	139	153	159	158	153	148	152	145
In Low 4x4 Club									
International Scout Owners Club	27	29							
Jackaroo Four Wheel Drive Club Inc.	86	63	55	68	55	54	56	52	49
Jeep Owners Club Victoria Inc.	18	13	18	19	15	19	19	21	16
Just Mates				5	6	8	10	15	11
Kerang		8	8	9	12	12	12	10	11
Knox 4 Wheel Drive Club Inc	24	21							
Kyneton 4 X 4 Club Incorporated	15	14	17	19	21	12	13	13	14
Land-Rover Owners Club Of Victoria	551	525	543	524	582	617	622	559	580
Land Rover Owners Club Of Gippsland	40	37	32	27	29	24	34	29	32
Latrobe Valley 4WD Club Inc	28	23	24	28	31	30	23	23	17
Lo-Range 4x4 Club	20	3	27	20			20		
Macalister 4WD Touring	11	12	10	25	20	19	17	18	18



CLUB MEMBERSHIP STATISTICS

Victorian Scout 4Wheel Drive Service Unit	24	22	8	9	8	8	7		
Victorian Mobile Land Care Group Inc			39	20	22	21	_		
	55	61	56	55	50	48	38	36	48
Victorian Air Ferrain 4WD Club Inc Victorian Four Wheel Drive Club	48	40	40	28	23	40	20	26	40
Victoria Police Pour Wheel Drive Club Victorian All Terrain 4WD Club Inc					-	25	41	39	ØC
Victoria Police Four Wheel Drive Club	45	40	33	35	23	25	41	39	14 56
VicKrawlers Inc	21	157	13	13	12	12	15	15	14
Trakmaster Off Road Caravan Club Inc	169	157	185	475	514	510	434	434	413
Toyota Landcruiser Club of Australia	47	461	460	479	514	23 516	494	434	419
Toyota Hilux Four Wheel Drive Club	47	26	40 30	27	15	23	16	18	57 16
Toyota Four Wheel Drive Club	63	60	40	56	63	70	73	50	57
Swan Hill	20	21	15	21	9	11	11	14	30
Suzuki Four Wheel Drive Club	28	33	32	34	30	32	24	14	30
Sunbury Rangers 4 By 4 Club	10	10	10	16	14	16	13	14	14
Suburban 4wd Club Inc						14	15		
Subaru Four Wheel Drive Club	26	29	25	31	31	31	30	33	45
South Gippsland 4X4 Camping	44	40	34	33	22	27	24	26	30
Solid Rock 4x4 Club	16	10	10	8	11	12	10	14	13
Snatchem 4x4 Gippsland Inc									12
Side Tr@cked									11
Red Dirt 4X4 Club Inc.							24	27	27
Range Rover Club Of Australia	246	203	200	215	223	185	197	168	195
RAAF Williams 4WD Club Inc	7	7	8	12	15	15	11	17	11
Portland & District 4WD Club Inc	21	25	18	8	13	18	15	16	
Port Phillip Four Wheel Drive Club	40	39	39	60	62	58	59	42	58
Peninsula									22
(merged with Ballarat)	20	16	20						
Peter Stevens Motors 4WD Club Inc									
Pajero 4WD Club of Victoria Inc.	283	277	335	399	388	397	414	363	364
Overlanders 4x4 Club Inc	22	19	20	22	25	24	24	21	20
Otway	19	20	14	16	10	16	19	21	25
On Track 4wd Club Inc	32	20	15	15	1				
Offpeak 4WD Club Inc.	18	23	24	26	31	38	35	20	22
Northern Gateway									13
Northern Districts	12	10	14	15	13	10	8	11	12
Nissan Four Wheel Drive Club	260	219	132	207	224	216	203	184	195
Mildura Four Wheel Drive Club Inc		17	15	19	19	23	23	19	25
Midweek 4WD Club Inc							19	24	27
Melton & District 4WD Club Inc.	23	17	22	20	30	31	41	40	45
Melbourne Jeep Owners Club Inc	207	204	140	122	131	132	148	301	208
Mansfield Alpine Four Wheel Drive Club	23	23	23	26	23	27	24	22	22

FINANCIAL REPORT

